To All Stockholders:

5-5-3 Minatojima Minamimachi, Chuo-ku, Kobe, Hyogo **MORESCO Corporation** Motohisa Morozumi, President and Representative Director

Notice of the 64th Ordinary General Meeting of Stockholders

On behalf of the Board, I would like to thank you, our valued Stockholders, for your continued support.

MORESCO Corporation (hereinafter, the "Company" or "MORESCO") is pleased to announce that the 64th Ordinary General Meeting of Stockholders will be held on the date and at the venue specified below.

In view of the recent coronavirus (COVID-19) situation, we would like to ask you to exercise your voting rights in writing as far as possible in advance or via the Internet and refrain from coming to the Ordinary General Meeting of Stockholders on the day.

If you exercise your voting rights by filling in a voting form or via the Internet, please refer to the attached Reference Materials for the General Meeting of Stockholders and exercise your voting rights in accordance with the methods described on pages 4 and 5 by 5:35 p.m. on Thursday, May 26, 2022.

For specific measures to be taken on the day of the General Meeting, please read the "Measures for the Prevention of the COVID-19 New Coronavirus Infection" on the next page.

1.	Date and Time:	10:00 a.m., Friday, May 27, 2022
		(Reception will open at 9:00 a.m.)
2.	Venue:	6-10-1 Minatojima Nakamachi, Chuo-ku, Kobe
		Kairaku Hall (B1F, Main Building), Kobe Portopia Hotel
		(Please see the attached venue map.)
3.	Agenda:	
	Matters to be Reported	Item 1. Business Report on the 64th fiscal year from March 1, 2021 to
		February 28, 2022, the Consolidated Financial Statements, and results
		of audit by the Accounting Auditor and the Audit and Supervisory
		Committee of the Consolidated Financial Statements
		Item 2. Non-consolidated Financial Statements for 64th fiscal year from
		March 1, 2021 to February 28, 2022
	Matters to be Resolved	
	Agendum 1:	Disposal of Retained Earnings
	Agendum 2:	Partial Amendment of the Articles of Incorporation
	Agendum 3:	Election of Five Directors (except Directors Who Are Audit and Supervisory
		Committee Members)
	Agendum 4:	Election of Four Directors Who Are Audit and Supervisory Committee
		Members

<Measures for the Prevention of the COVID-19 Infection>

In holding the 64th Ordinary General Meeting of Stockholders, we place the highest priority on the health and safety of our stockholders. Our measures for the prevention of the COVID-19 infection are as described below. We sincerely ask for your understanding and cooperation.

• Attendance at the General Meeting of Stockholders

<u>Please exercise your voting rights at the Ordinary General Meeting of Stockholders by using the</u> <u>enclosed voting form or via the Internet, and refrain from attending the General Meeting</u> as far as possible.

If you attend the meeting, please check the situation of the spread of the disease as of the date of the meeting and confirm that you are in good health without a fever before leaving home for the meeting. Please do not hesitate to cancel your attendance.

- At the venue of the General Meeting of Stockholders
 Stockholders attending the meeting are requested to wear a mask when entering the venue. We plan to spray alcohol-based disinfectant on your hands and check your temperature by thermography, etc. at the entrance of the venue. Please understand that you may be asked to refrain from entering the venue if you do not cooperate in wearing a mask or if you are found to have a temperature above 37.5°C. Please understand that you may be asked to leave the venue if you are not cooperating with infection prevention measures or if you do not appear to be in good health in the venue.
- Seating at the venue of the General Meeting of Stockholders The number of seats will be limited compared to previous years because seats will be placed with more distance maintained between seats. Therefore, even if you arrive on the day of the event, you may not be allowed to enter.
- Proceedings of the General Meeting of Stockholders The proceedings of the General Meeting this year will be held in an expedited manner similar to last year in order to shorten the time spent by stockholders in the venue.
- Cancellation of the get-together party for stockholders
 <u>Again this year, we have decided to cancel the get-together party between our Directors and
 stockholders, which was usually held after the General Meeting of Stockholders, for the purpose of
 <u>preventing infection.</u> We sincerely apologize to our stockholders who have looked forward to this
 event. We would appreciate your understanding.
 </u>
- * Any major changes to the General Meeting of Stockholders that may arise, such as changes to the venue or opening time, etc., due to future circumstances will be posted on our corporate website (https://www.moresco.co.jp/). So please check for the information via the Internet.

< Other notes >

- Small gifts are no longer presented to attendees of the General Meeting of Stockholders. We would appreciate your understanding.
- When attending the meeting, please submit the enclosed Voting Rights Exercise Form to the reception at the meeting venue. Please also bring this notice of convocation with you for the sake of resource saving.
- Among the documents required to be attached to this notice of convocation, items that should be presented as the "Notes to Consolidated Financial Statements" and the "Notes to Non-consolidated Financial Statements" have not been included in the attached documents as they have been posted on the MORESCO website (http://www.moresco.co.jp/) pursuant to laws and regulations as well as the provisions of Article 12 of MORESCO's Articles of Incorporation.

These items that should be presented as the "Notes to Consolidated Financial Statements" and the "Notes to Non-consolidated Financial Statements" as well as the documents attached hereto have been included in the Consolidated Financial Statements and Non-consolidated Financial Statements that had been audited by the Audit and Supervisory Committee and the Accounting Auditors in order to prepare the Audit Report and the Accounting Audit Report, respectively.

- Please be aware that if it becomes necessary to revise information contained in the Business Report, Consolidated Financial Statements, Non-consolidated Financial Statements, or Reference Materials for the General Meeting of Stockholders, the revised information will be posted on the aforementioned MORESCO website.
- If a proxy attends the General Meeting of Stockholders, the proxy shall be a MORESCO stockholder who has a voting right pursuant to the provisions of Article 16 of MORESCO's Articles of Incorporation. In such a case, a document to legitimize the proxy must be submitted to MORESCO.
- Notification of resolutions will be posted on the abovementioned website in place of the written notification, from the viewpoint of saving resources to help protect the global environment. We would appreciate your understanding.

< On-demand distribution of the video of the General Meeting of Stockholders >

- A video of a part of the proceedings of the General Meeting of Stockholders will be available for ondemand viewing from a later date (scheduled to be in mid-June 2022) on our website (https://www.moresco.co.jp/ir/stockholders_info.php). Please access the website if you are interested.
- Cameras will be placed at the venue on the day of the General Meeting of Stockholders for the above video recording. In consideration of the privacy of the stockholders attending, attention will be paid so that only the screen images and the area around the seats of our directors will be video recorded. However, some of the stockholders present may be inevitably included in the video. We would appreciate your understanding.

Reference Materials for the General Meeting of Stockholders

Agendum 1. Disposal of Retained Earnings

With regard to the appropriation of surplus, it is the Company's basic policy to return profits to its stockholders in light of business performance, etc. while securing the internal reserves required for future business expansion and the enhancement of the management structure.

Based on this policy, the Company plans to pay out a year-end dividend for the current fiscal year under review and to dispose of other retained earnings as described below.

- 1. Matters concerning year-end dividends
 - (1) Type of dividend

Cash

(2) Matters concerning appropriation of dividend property and total amount thereof 20 yen per share of the Company's common stock Total amount of dividends: 187,598,600 yen

Since 20 yen per share of the Company's common stock was paid as an interim dividend in November 2021, the annual dividend will be 40 yen per share.

- (3) Date on which distribution of retained earnings takes effect May 30, 2022
- 2. Matters concerning disposal of other retained earnings
 - Retained earnings item to be decreased and its amount Retained earnings brought forward: 500,000,000 yen
 - (2) Retained earnings item to be increased and its amount General reserve: 500,000,000 yen

Agendum 2. Partial Amendment of the Articles of Incorporation

1. Reason for proposal

As the amendment provision stipulated in the proviso of Article 1 of the Supplementary Provisions of the "Act for Partial Amendment of the Companies Act" (Act No. 70 of 2019) will come into force on September 1, 2022, the Company proposes amendment to its Articles of Incorporation as follows in preparation for the introduction of electronic provision of the reference materials for the General Meeting of Stockholders.

- (1) Paragraph 1 of the amendment draft Article 12 (Electronic provision, etc.) will stipulate that information contained in the Reference Materials for the General Meeting of Stockholders, etc. shall be provided electronically.
- (2) Paragraph 2 of the amendment draft Article 12 (Electronic provision, etc.) will establish a provision to limit the scope of the matters to be included in documents that are to be delivered to stockholders who make a request for the delivery of information in writing.
- (3) Since Article 12 (Disclosure via the Internet of Reference Materials for the General Meeting of stockholders, etc. and their deemed provision) of the current Articles of Incorporation will become unnecessary, it is to be deleted.
- (4) In conjunction with the amendments (1), (2) and (3) above, supplementary provisions regarding the effective date, etc. will be established.
- 2. Details of amendments

(The parts to be amended are underlined below.)

Current Articles of Incorporation	Amendment draft
(Disclosure via the Internet of Reference Materials for the General Meeting of Stockholders, etc. and their deemed provision)	
Article 12By disclosing information relating to all matters that shall be described or stated in Reference Materials for the General Meeting of Stockholders, Business Report, Non- consolidated Financial Statements and Consolidated Financial Statements upon convening a General Meeting of Stockholders by a method utilizing the Internet as provided for in the Ordinance of the Ministry of Justice of Japan, the Company may be deemed to have provided such information to the stockholders.	(Delete)

Current Articles of Incorporation	Amendment draft
	(Electronic provision, etc.)
(New)	Article 12 The Company shall electronically provide information contained in the Reference Materials for the General Meeting of Stockholders, etc. in convening general meetings of stockholders.
	(2) Among the matters to be provided electronically, the Company may choose to omit all or some of the matters stipulated by the ordinances of the Ministry of Justice in documents to be delivered to stockholders who make a request for the delivery of information in writing by the record date of voting rights.
(New)	Supplementary Provisions
(New)	Article 1The deletion of Article 12 (Disclosure via the Internet of Reference Materials for the General Meeting of Stockholders, etc. and their deemed provision) of the Articles of Incorporation before amendment and the establishment of Article 12 (Electronic provision, etc.) of the Articles of Incorporation after amendment shall take effect on the date of the enforcement (hereinafter referred to as the "Enforcement Date") of the amendment provision stipulated in the proviso of Article 1 of the Supplementary Provisions of the "Act for Partial Amendment of the Companies Act" (Act No. 70 of 2019).
(New)	Article 2Notwithstanding the provision of the preceding. Article, Article 12 (Disclosure via the Internet of Reference Materials for the General Meeting of Stockholders, etc. and their deemed provision) of the Articles of Incorporation before amendment shall remain in force with respect to a General Meeting of Stockholders the date of which is within six (6) months of the Enforcement Date.
(New)	Article 3 These Supplementary Provisions Articles 1 through 3 shall be deleted on the later of either six (6) months after the Enforcement Date or three (3) months from the date of a General Meeting of Stockholders in the preceding Article.

Agendum 3. Election of Five Directors (except Directors who are Audit and Supervisory Committee Members)

The term of office of all Directors (five) of the Company (except Directors who are the Audit and Supervisory Committee Members; the same shall apply hereinafter in this agendum) will expire at the conclusion of this General Meeting of Stockholders. It is therefore proposed that five Directors should be elected.

Regarding this agendum, the Audit and Supervisory Committee of the Company has commented that the candidates and their selection processes are reasonable.

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The candidates for Directors are as described below.

[Reasons for nomination as Director]

Motohisa Morozumi has been involved in the hot melt business for many years and has made a significant contribution to the expansion of the hot melt business both in Japan and overseas by actively making inroads into new markets in Indonesia and China. He was appointed COO (Chief Operating Officer), President and Representative Director in May 2018 for his excellent business decision-making ability based on abundant experience in business execution, and led all Divisions and subsidiaries both in Japan and overseas. In May 2021, he was appointed CEO (Chief Executive Officer), President and Representative Director, and has led overall management of the Company's businesses. He has been nominated as a candidate for Director of MORESCO Corporation as we conclude that he will be able to continue to contribute to sustainably increasing the corporate value of MORESCO Corporation and the MORESCO Group as a Director.

(Date of birth)	April 1982 March 2008 May 2010	ficant concurrent positions outside the Company Joined MORESCO Corporation. General Manager, Sales Department, Functional Fluids Division, MORESCO Corporation	Company's shares held
Nobuhiro Sewaki (March 23, 1964)	May 2017 May 2018	HM&LUB INDIA PRIVATE (current position) Director, Senior Executive Officer in charge of Southeast Asia, MORESCO Corporation Director, Senior Executive Officer in charge of Global Operations, MORESCO Corporation 0Chairman, Wuxi More Tex Technology Co., Ltd. (current position) Director and Senior Managing Executive Officer,	14,808
Nobuhiro Sewaki has and has assumed posit March 2015. Based on subsidiaries, he was ap supervised overseas gr Operating Officer), Di	served as Genera ions as Presiden his abundant ex opointed Directo roup companies rector and Senio	al Manager of the Sales Department, Functional Fluids t and Representative Director of an overseas subsidiary sperience and knowledge with regard to operations of th r in May 2017 and Director in charge of Global Operati in promoting business expansion. In May 2021, he was or Managing Executive Officer, and has supervised all I	of the Company in the Company and its ons in May 2018, and appointed COO (Chief Divisions and
	(March 23, 1964) [Reasons for nominati Nobuhiro Sewaki has and has assumed posit March 2015. Based or subsidiaries, he was ap supervised overseas gr Operating Officer), Di subsidiaries both in Ja	Nobuhiro Sewaki (March 23, 1964)May 2015Nobuhiro Sewaki (March 23, 1964)May 2016February 2017May 2017May 2018November 202May 2021May 2021[Reasons for nomination as Director]Nobuhiro Sewaki has served as GeneraNobuhiro Sewaki has served as GeneraServed as GeneraMarch 2015. Based on his abundant exSubsidiaries, he was appointed DirectoSupervised overseas group companiesOperating Officer), Director and SenioSubsidiaries both in Japan and overseas	Nobuhiro Sewaki (March 23, 1964)(Thailand) Co., Ltd. Executive Officer in charge of Southeast Asia, MORESCO CorporationNobuhiro Sewaki (March 23, 1964)May 2016Senior Executive Officer in charge of Southeast Asia, MORESCO CorporationFebruary 2017President and Representative Director, MORESCO HM&LUB INDIA PRIVATE (current position)May 2017Director, Senior Executive Officer in charge of Southeast Asia, MORESCO CorporationMay 2018Director, Senior Executive Officer in charge of Global Operations, MORESCO CorporationNovember 2020Chairman, Wuxi More Tex Technology Co., Ltd. (current position)May 2021Director and Senior Managing Executive Officer, COO, MORESCO Corporation (current position)

Corporation as we conclude that he will be able to continue to contribute to sustainably increasing the corporate value of MORESCO Corporation and the MORESCO Group as a Director.

Jo.	Name		nal history, position and duty at the Company,	Number of the Company's shares held
.0.	(Date of birth)	and signi	and significant concurrent positions outside the Company	
			Joined MORESCO Corporation. Special Manager, SS Group, R&D Department, MORESCO Corporation	
		March 2004	General Manager, R&D Department, MORESCO Corporation	
		April 2006	Technical Director, Komag, Inc.	
		October 2007	Technologist, Western Digital Media Operations (currently Western Digital Corporation)	
		March 2016	Rejoined MORESCO Corporation. Executive Officer Division Manager, Synthetic Lubricants,	
			MORESCO Corporation	
		March 2016	Executive Officer Division Manager, Synthetic	
			Lubricants and General Manager, Synthetic	
Yasuo Sakane (June 7, 1958) 3			Lubricants Development Department, MORESCO	
			Corporation	7.00
	(June 7, 1958)	June 2016	Executive Officer Division Manager, Synthetic	7,00
		Julie 2010	Lubricants, MORESCO Corporation	
	May 2018	Director and Senior Executive Officer, CTO		
	111ay 2010	Division Manager, Synthetic Lubricants and General		
		Manager, Corporate R&D Department, MORESCO		
		Corporation		
		March 2021	Director and Senior Executive Officer, CTO	
		March 2021	General Manager, Life Science R&D Department,	
			MORESCO Corporation	
	May 2021	Director and Managing Executive Officer, CTO		
		Widy 2021	General Manager, Life Science R&D Department,	
			MORESCO Corporation	
		March 2022	Director and Managing Executive Officer, CTO,	
		Watch 2022	MORESCO Corporation (current position)	
_	[Reasons for nominat		montpotation (current position)	

Yasuo Sakane was involved in R&D at overseas hard disk drive manufacturers for many years, and after joining MORESCO Corporation, he served as the manager responsible for the Synthetic Lubricants Division. Based on his abundant experience and knowledge of global business and surface lubricants for hard disks which are one of MORESCO Corporation's mainstay products, he was appointed Director and CTO (Chief Technology Officer) of MORESCO Corporation in May 2018 and has supervised the R&D segment. In March 2021, he was appointed General Manager of the Life Science R&D Department, and has worked to advance research and development projects of the department that will lead to new business fields. He has been nominated as a candidate for Director of MORESCO Corporation as we conclude that he will be able to continue to contribute to sustainably increasing the corporate value of MORESCO Corporation and the MORESCO Group as a Director.

No.	Name (Data of birth)		nal history, position and duty at the Company,	Number of the	
4	(Date of birth) Hirofumi Fujimoto (July 14, 1966)	and sign April 2010 July 2012 April 2015 May 2017 March 2019 March 2020 January 2021 March 2021 May 2021 March 2022	Syndication Promotion Manager, Products Distribution Department, Mizuho Corporate Bank, Ltd. (currently, Mizuho Bank, Ltd.) Deputy General Manager, Shinjuku Corporate Banking Department, Mizuho Corporate Bank, Ltd. General Manager, Investors Service Department, Trust & Custody Services Bank, Ltd. (currently, Custody Bank of Japan, Ltd.) Senior Manager, Internal Audit Department, Mizuho Bank, Ltd. Joined MORESCO Corporation. Deputy General Manager, Strategy Planning Department General Manager, Overseas Sales Department, Hot Melt Adhesive, MORESCO Corporation Executive Officer in charge of Administrative Division, CFO, MORESCO Corporation Executive Officer in charge of Administrative Division and Safety, CFO, MORESCO Corporation Director and Senior Executive Officer, CFO in charge of Administrative Division and Safety, MORESCO Corporation Director and Senior Executive Officer, CFO, MORESCO Corporation (current position)	Company's shares held 1,978	
	[Reasons for nomination as Director] Hirofumi Fujimoto worked for a major bank for many years and was involved in sales and audit operations for financial institutions, manufacturers and institutional investors both in Japan and overseas, and therefore has extensive experience in and knowledge of various industries and operations. After joining MORESCO Corporation, he served as the Deputy General Manager of the Strategy Planning Department and supported the relevant Divisions, contributing to increasing the profits of the Company by utilizing his excellent language ability and negotiation skills in negotiating with overseas companies. He was appointed CFO (Chief Financial Officer) in January 2021 and Director in May 2021 being responsible for carrying out important duties in the comparate governance and				

Director in May 2021, being responsible for carrying out important duties in the corporate governance and administration segments of the Company. He has been nominated as a candidate for Director of MORESCO Corporation as we conclude that he will be able to continue to contribute to sustainably increasing the corporate value of MORESCO Corporation and the MORESCO Group as a Director.

No.	Name (Date of birth)		nal history, position and duty at the Company,	Number of the Company's shares held
5	(Date of birth) [New] Hiroko Fuji (September 27, 1960)	April 1981 May 2011	ificant concurrent positions outside the Company Joined Daimaru Co., Ltd. (currently, Daimaru Matsuzakaya Department Stores Co., Ltd.) Executive Officer and General Manager, MD Promotion Department 2, MD Strategy Promotion Office, Daimaru Matsuzakaya Department Stores Co., Ltd. IlExecutive Officer and General Manager, MD Strategy Promotion Office, Independent Business Unit, Daimaru Matsuzakaya Department Stores Co., Ltd. Executive Officer and Store Manager, Daimaru Osaka Umeda, Daimaru Matsuzakaya Department Stores, Co., Ltd. Executive Officer and Store Manager, Daimaru Kobe, Daimaru Matsuzakaya Department Stores, Co., Ltd. Executive Officer and Store Manager, Daimaru Kobe, Daimaru Matsuzakaya Department Stores, Co., Ltd. Executive Officer and Store Manager, Daimaru Sapporo, Daimaru Matsuzakaya Department Stores, Co., Ltd. Executive Officer and Store Manager, Daimaru Sapporo, Daimaru Matsuzakaya Department Stores, Co., Ltd.	Company's shares held
		June 2021	from President, Daimaru Matsuzakaya Department Stores, Co., Ltd. General Manager, Ad Tele-support Division, AD DAISEN Co., Ltd. (current position)	
			Director and overview of the expected role]	group company of a
	listed corporation and	was deeply invo	ficer for 10 years at a major department store which is a plved in management of the company through working a	as the store manager of
	management. Although	h she has no exp	ent store. She thus has abundant experience and knowled perience of being involved in the management of a com-	pany as a director, she
			o corporate management as an executive officer of a ma ated as a candidate for External Director of MORESCO	
			de us with guidance and advice for management of the	

described above. She has been nominated as a candidate for External Director of MORESCO Corporation, as we conclude that she will be able to provide us with guidance and advice for management of the Company and career development of female employees and female managers of the Company by making use of her experience and knowledge.

- (Notes) 1. There are no particular conflicts of interest between any of the candidates and MORESCO Corporation.
 - 2. Hiroko Fuji is a candidate for External Director.
 - 3. The Company has entered into a directors and officers liability insurance (D&O insurance) contract prescribed in Paragraph 1, Article 430-3 of the Companies Act with an insurance company to cover any damage that may be incurred in association with any liability that directors of the Company (who are the insured) bear with regard to the execution of their duties or any claim filed with regard to such liability (excluding damage, etc. attributable to any act conducted with awareness that it is violating any law or regulation). Each candidate will be included among the insured of this insurance contract when his/her appointment is approved, and therefore the Company plans to renew the insurance contract with the same content on July 1, 2022, before the expiration of their term of office.
 - 4. Special notes related to the candidates for external directors are as follows. Contract for limitation of liability When the election of Hiroko Fuji is approved, the Company plans to enter into a contract with her which limits the liability for damages of Paragraph 1, Article 423 of the Companies Act, in accordance with the Articles of Incorporation, pursuant to the provision of Paragraph 1, Article 427 of the Companies Act. The liability for damages under the said contract shall be limited to the statutory amount.
 - 5. When the election of Hiroko Fuji is approved, the Company plans to register her as an independent officer in accordance with regulations of Tokyo Stock Exchange, Inc.
 - 6. The number of the Company's shares held by Motohisa Morozumi, Nobuhiro Sewaki and Hirofumi Fujimoto includes their equity in the MORESCO Officers' stock ownership plan.

[Comment by Audit and Supervisory Committee]

Regarding the election of directors of the Company, the Audit and Supervisory Committee of the Company has judged that as a result of discussions at the Committee, the eligibility of candidates and their selection processes are reasonable, as their appointment was decided by the Board of Directors after examination and approval by the Nominating/Compensation Committee, which is composed of all independent external directors and representative directors.

Agendum 4. Election of Four Directors Who Are Audit and Supervisory Committee Members The term of office of all Directors who are the Audit and Supervisory Committee Members (four) will expire at the conclusion of this General Meeting of Stockholders. It is therefore proposed that four Directors who are the Audit and Supervisory Committee Members should be elected.

This agendum has been approved by the Audit and Supervisory Committee in advance.

The candidates for Directors who are the Audit and Supervisory Committee Members are as described below.

No.	Name		nal history, position and duty at the Company,	Number of the
	(Date of birth)	e	ificant concurrent positions outside the Company	Company's shares held
	[N ₁]	April 1986 March 2007 March 2010	Joined MORESCO Corporation. Section Manager of General Affairs, General Affairs Department, MORESCO Corporation Section Manager of Human Resources, Human	
	[New] Mikio Honda (June 21, 1962)	March 2012	Resources Department, Administration Division, MORESCO Corporation Section Manager of Operations, Ako Plant,	4,284
		March 2017	MORESCO Corporation General Manager, General Affairs Department, MORESCO Corporation (current position)	
	plant, and became Ger operations, labor man safety measures meeti our corporate governa the knowledge and ex nominated as a candid Corporation, as we co	neral Manager of agement, and op ng and the Corr nce system. He perience necess late for Director nclude that he w	onda experienced working in various sectors, such as adu of the General Affairs Department in March 2017 engage peration of general meetings of stockholders. He also ser upliance and Risk Management Committee, and promote is therefore quite familiar with the business operations of ary for the sound and proper management of the Compa who is an Audit and Supervisory Committee Member of will be able to properly perform his duties as a Director w of his abundant knowledge and experience.	ed in general affairs wed as secretary of the d the establishment of of the Company, and has ny. He has been f MORESCO
	Kazuo Machigaki (May 11, 1951)	July 1995 September 19 April 2005 June 2005 June 2007 April 2013 June 2013 June 2019 May 2020	Manager of Tokyo Plant, Tocalo Co., Ltd. 99Manager of Akashi Plant, Tocalo Co., Ltd. General Manager of Manufacturing Division, Tocalo Co., Ltd. Director and Deputy General Manager of Manufacturing Division, Tocalo Co., Ltd. Representative Director and President, Tocalo Co., Ltd. President, Tocalo & Han Tai TW Co., Ltd. Representative Director and Chairman, Tocalo Co., Ltd. Advisor, Tocalo Co., Ltd. Director (Audit and Supervisory Committee Member), MORESCO Corporation (current	1,255
2			position)	

No.	Name (Date of birth)		Personal history, position and duty at the Company, and significant concurrent positions outside the Company	
3	Mikio Nakajo (March 19, 1963)	April 1998 April 2005 June 2010 June 2011 May 2019 June 2019 May 2020	Registered as attorney, joined the Sawada and Kikui Law Office (now Sawada, Nakajo and Mori Law Office) Partner attorney, Sawada and Nakajo Law Office (now Sawada, Nakajo and Mori Law Office) External auditor, Nishishiba Electric, Co., Ltd. External auditor, Glory Ltd. Representative attorney, Sawada, Nakajo and Mori Law Office (current position) External auditor, Yamato Kogyo Co., Ltd. (current position) Director (Audit and Supervisory Committee Member), MORESCO Corporation (current position)	0
	the expected role] Mikio Nakajo has pro	fessional know	Director who is an Audit and Supervisory Committee M ledge and extensive experience gained over many years a	as an attorney. Although

Mikio Nakajo has professional knowledge and extensive experience gained over many years as an attorney. Although he has no experience of being directly involved in corporate management, he has management experience as the representative attorney of a law office and has served as the external auditor of companies listed on the Tokyo Stock Exchange and is therefore quite familiar with the auditing operations of listed companies. He was appointed the Company's Director who is an Audit and Supervisory Committee Member in May 2020 and has performed auditing and supervision by making use of his experience and knowledge. He has been nominated as a candidate for External Director who is an Audit and Supervisory Committee Member of MORESCO Corporation, as we conclude that he will be able to continue to properly perform his duties as an External Director who is an Audit and Supervisory Member.

No.	Name (Date of birth)		nal history, position and duty at the Company,	Number of the
No.	Name (Date of birth) Hidetoshi Nakatsuka (October 26, 1964)	and sign April 1983 July 2000 January 2002 July 2009 July 2012 August 2013 April 2014 December 201	ificant concurrent positions outside the Company Hired by the Osaka Regional Taxation Bureau Company Split PT (in charge of notification of organizational restructuring taxation systems), Corporation Taxation Division, Taxation Department, and Large Enterprise Examination Division, Large Enterprise Examination and Criminal Investigation Department, National Tax Agency Corporate Planning Office, Tax Bureau, Ministry of Finance (in charge of consolidated taxation laws) and Large Enterprise Examination Division, Large Enterprise Examination and Criminal Investigation Department, National Tax Agency International Investigation Director, Examination Division, First Examination Department, Osaka Regional Taxation Bureau Assistant Director, Comprehensive Investigation Division, First Examination Department, Osaka Regional Taxation Bureau Registered as tax accountant, opened Hidetoshi Nakatsuka Tax Accountant Office, representative (current position) Special Professor, Graduate School and Faculty of Law, Himeji Dokkyo University 8External auditor, Tiger Corporation (current position)	Number of the Company's shares held
		May 2020	Director (Audit and Supervisory Committee Member), MORESCO Corporation (current position) Director who is an Audit and Supervisory Committee M	

[Reasons for nomination as External Director who is an Audit and Supervisory Committee Member and overview of the expected role]

Hidetoshi Nakatsuka has experience of being involved in tax administration for many years and is also familiar with corporate taxation as a tax accountant, and thus acquired professional knowledge about accounting and taxation. Although he has no experience of being directly involved in corporate management, he has experienced management of a tax accountant office apart from the professional experience and knowledge described above. He was appointed the Company's Director who is an Audit and Supervisory Committee Member in May 2020 and has performed auditing and supervision by making use of his experience and knowledge. He has been nominated as a candidate for External Director who is an Audit and Supervisory Committee Member of MORESCO Corporation, as we conclude that he will be able to continue to properly perform his duties as an External Director who is an Audit and Supervisory Member.

(Notes) 1. There are no particular conflicts of interest between any of the candidates and MORESCO Corporation.

2. Kazuo Machigaki, Mikio Nakajo and Hidetoshi Nakatsuka are candidates for External Directors.

3. The Company has entered into a directors and officers liability insurance (D&O insurance) contract prescribed in Paragraph 1, Article 430-3 of the Companies Act with an insurance company to cover any damage that may be incurred in association with any liability that directors of the Company (who are the insured) bear with regard to the execution of their duties or any claim filed with regard to such liability (excluding damage, etc. attributable to any act conducted with awareness that it is violating any law or regulation). Each candidate will be included among the insured of this insurance contract when his/her appointment is approved, and therefore the Company plans to renew the insurance contract with the same content on July 1, 2022, before the expiration of their term of office.

- 4. When the election of Mikio Honda is approved, the Company plans to enter into a contract with him which limits the liability for damages of Paragraph 1, Article 423 of the Companies Act, in accordance with the Articles of Incorporation, pursuant to the provision of Paragraph 1, Article 427 of the Companies Act. The liability for damages under the said contract shall be limited to the statutory amount.
- 5. Special notes related to the candidates for external directors are as follows.
 - (1) Term of office

The term of office of Kazuo Machigaki, Mikio Nakajo and Hidetoshi Nakatsuka as External Directors who are Audit and Supervisory Committee Members will be two years at the conclusion of this General Meeting.

(2) Contract for limitation of liability

The Company has entered into a contract with Kazuo Machigaki, Mikio Nakajo and Hidetoshi Nakatsuka which limits the liability for damages of Paragraph 1, Article 423 of the Companies Act, in accordance with the Articles of Incorporation, pursuant to the provision of Paragraph 1, Article 427 of the Companies Act. The liability for damages under the said contract is limited to the statutory amount, and the Company plans to continue the same contract with the three if their appointment is approved.

- 6. The Company has registered Kazuo Machigaki, Mikio Nakajo and Hidetoshi Nakatsuka as independent officers in accordance with regulations of Tokyo Stock Exchange, Inc. The Company plans to continue to have the three act as independent officers if their appointment is approved.
- 7 The number of the Company's shares held by Mikio Honda includes his equity in the MORESCO Officers' stock ownership plan. The number of the Company's shares held by Kazuo Machigaki is his equity in the MORESCO employees' stock ownership plan.

[Reference] Skills matrix of the candidates for Directors

The skills matrix below shows a list of knowledge, experience, abilities, etc. of the candidates for	
Directors.	

	Name	Туре	Gender	Age	Corporate management	R&D	Internationality	Sales/ marketing	Production	Legal/ governance	Finance/ accounting
Director	Motohisa Morozumi		Male	59	0		0	0			
	Nobuhiro Sewaki		Male	58	0		0	0	0		
	Yasuo Sakane		Male	63	0	0	0				
	Hirofumi Fujimoto		Male	55	0		0	0		0	0
	Hiroko Fuji	External Independent	Female	61	0			0			
Director (Audit and Supervisory Committee	Mikio Honda		Male	59						0	
	Kazuo Machigaki	External Independent	Male	70	0		0		0		
	Mikio Nakajo	External Independent	Male	59						0	
	Hidetoshi Nakatsuka	External Independent	Male	57							0

(Note) The above skills matrix does not represent all the knowledge, etc. possessed by the candidates.